



High-Level Roundtable on Data-Driven Innovation:  
Productivity, Jobs, Growth and Wellbeing in the Age of Big Data  
Lisbon Council – 6 October 2015

# DATA-DRIVEN INNOVATION

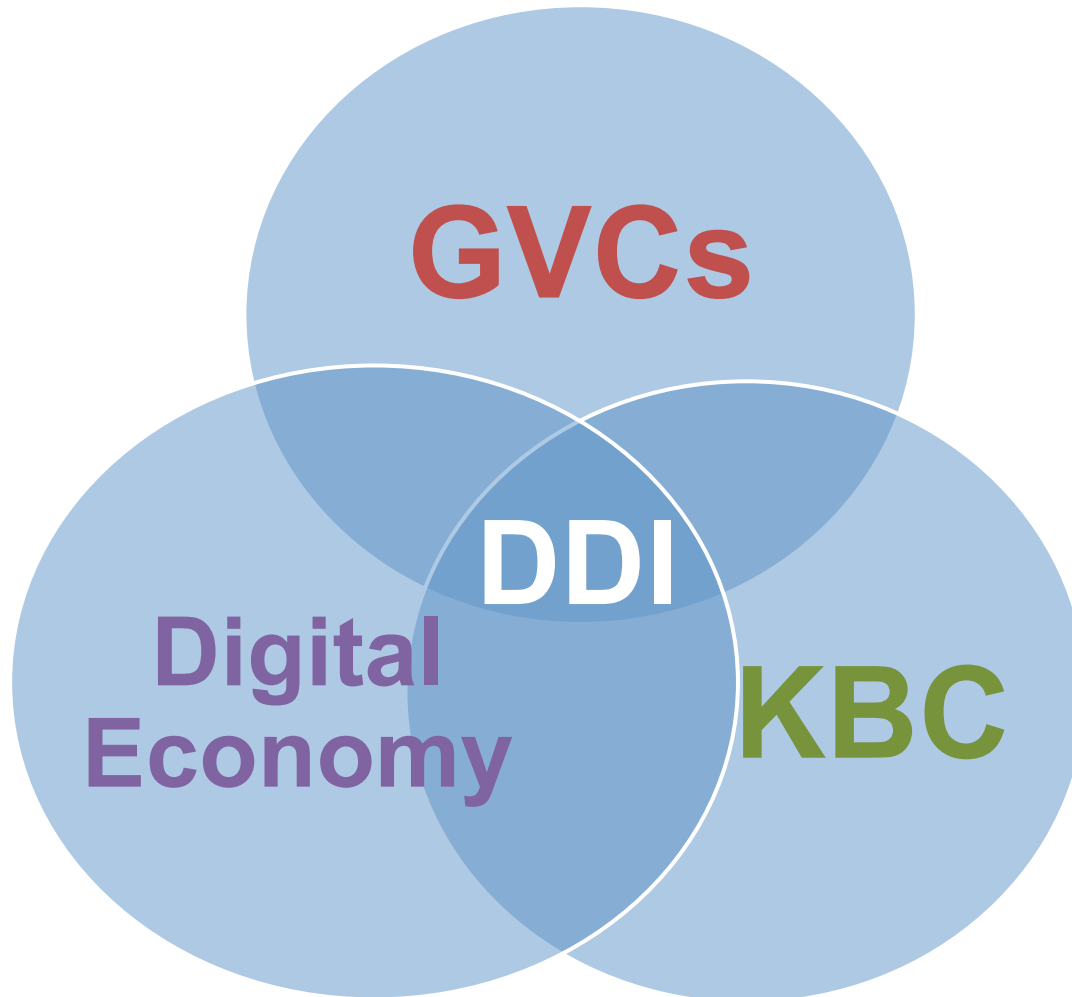
## (DDI) for Growth and Well-Being

Find out more about our work at:  
<http://oe.cd/bigdata>



# Key drivers of 21<sup>st</sup> century economies

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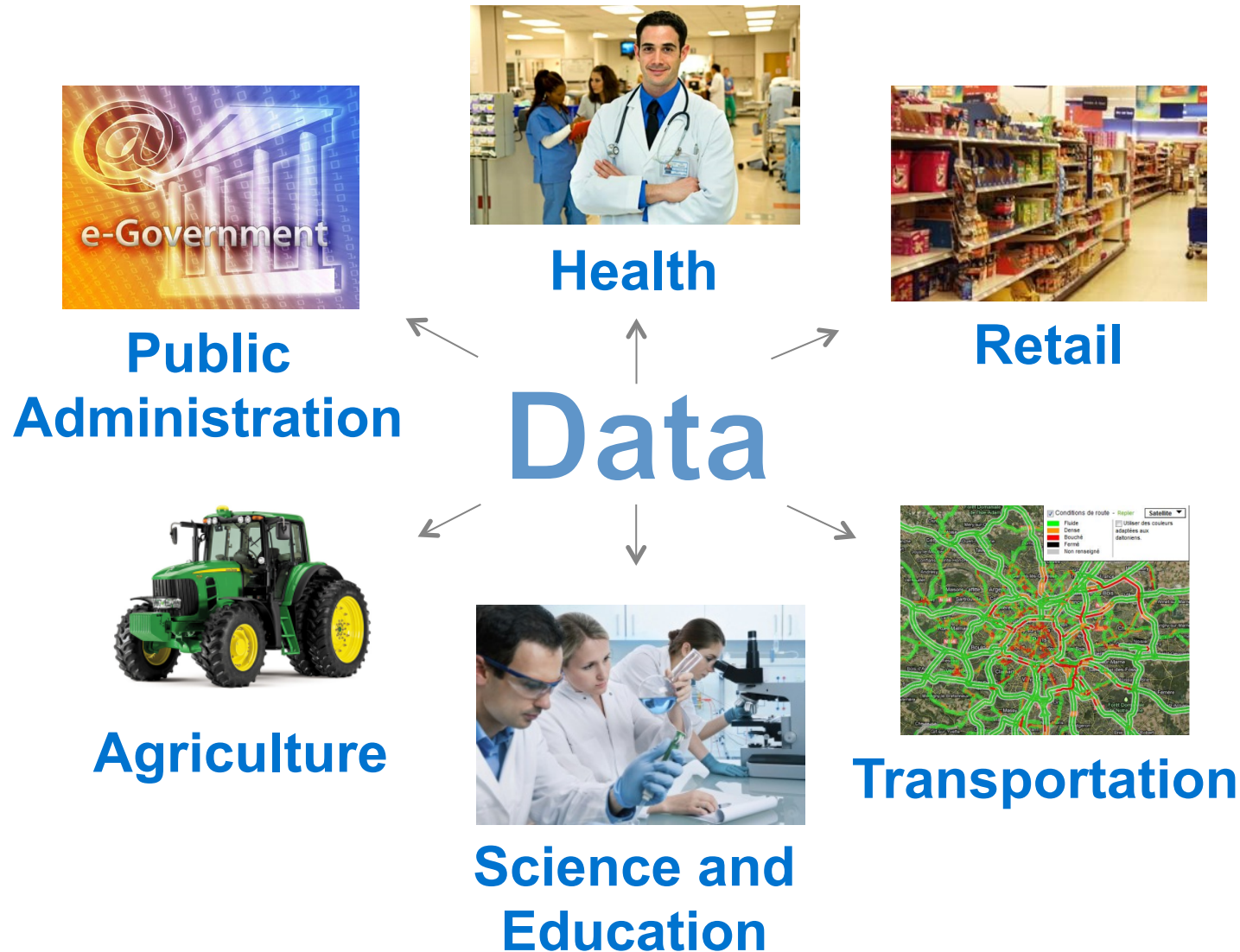
# What is data-driven innovation (DDI)?

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DDI refers to the **use of data and analytics** to improve or foster new products, processes, organisational methods and markets



# Data is the “new R&D” for 21<sup>st</sup> century innovation systems





# Data is not oil, but an infrastructure

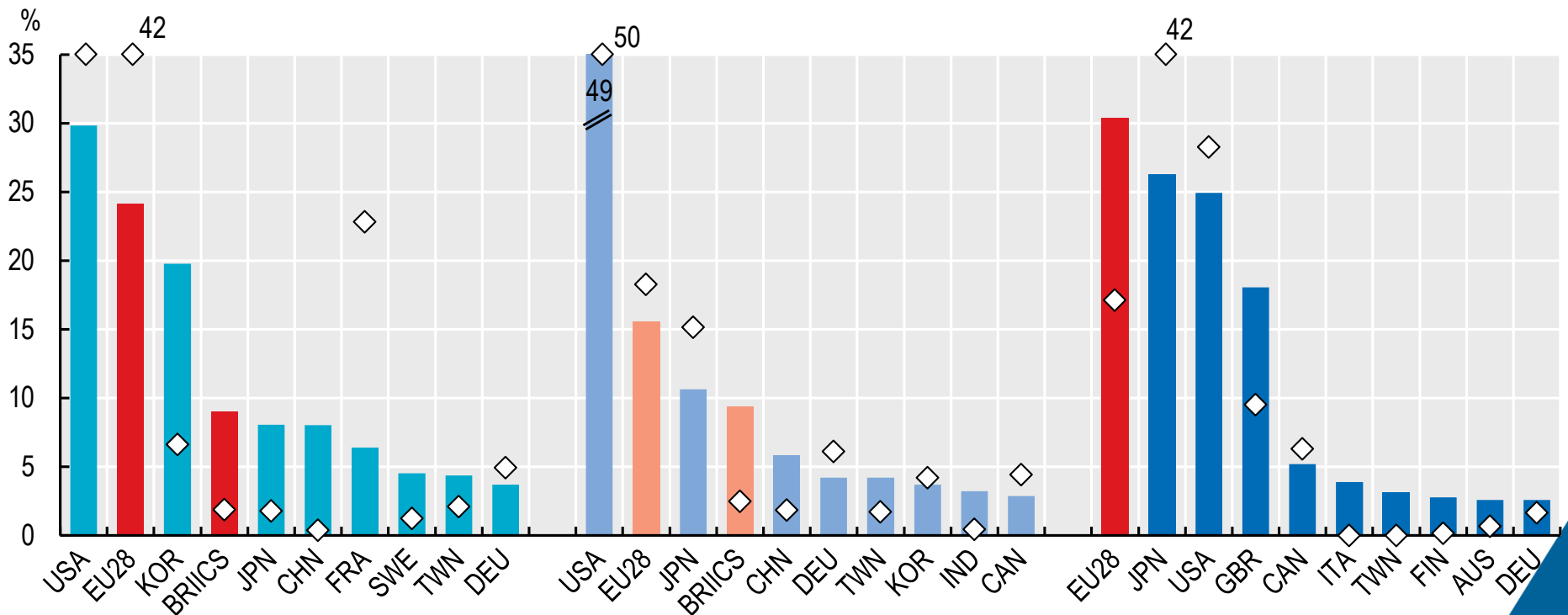
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- **Data is non-rivalrous (but excludable)**
  - Data re-use and non-discriminatory access can maximize its value
  - Data enables multi-sided markets
- **Data is a capital with increasing returns**
  - Data can be re-used as input for further production
  - Data linkage is a key source for super-additive insights
- **Data is a general purpose input with no intrinsic value**
  - Data are an input for multiple purposes
  - Its value depends on complementary factors related to the capacity to extract information (e.g. skills, software)

# Top players in key technologies could benefit from first mover advantages

Economies' share of IP5 patent families filed at USPTO and EPO, selected ICT technologies (2005-07 and 2010-2012)

■ Internet of things   ■ Big data   ■ Quantum computing and telecommunication   ◇ 2005-07

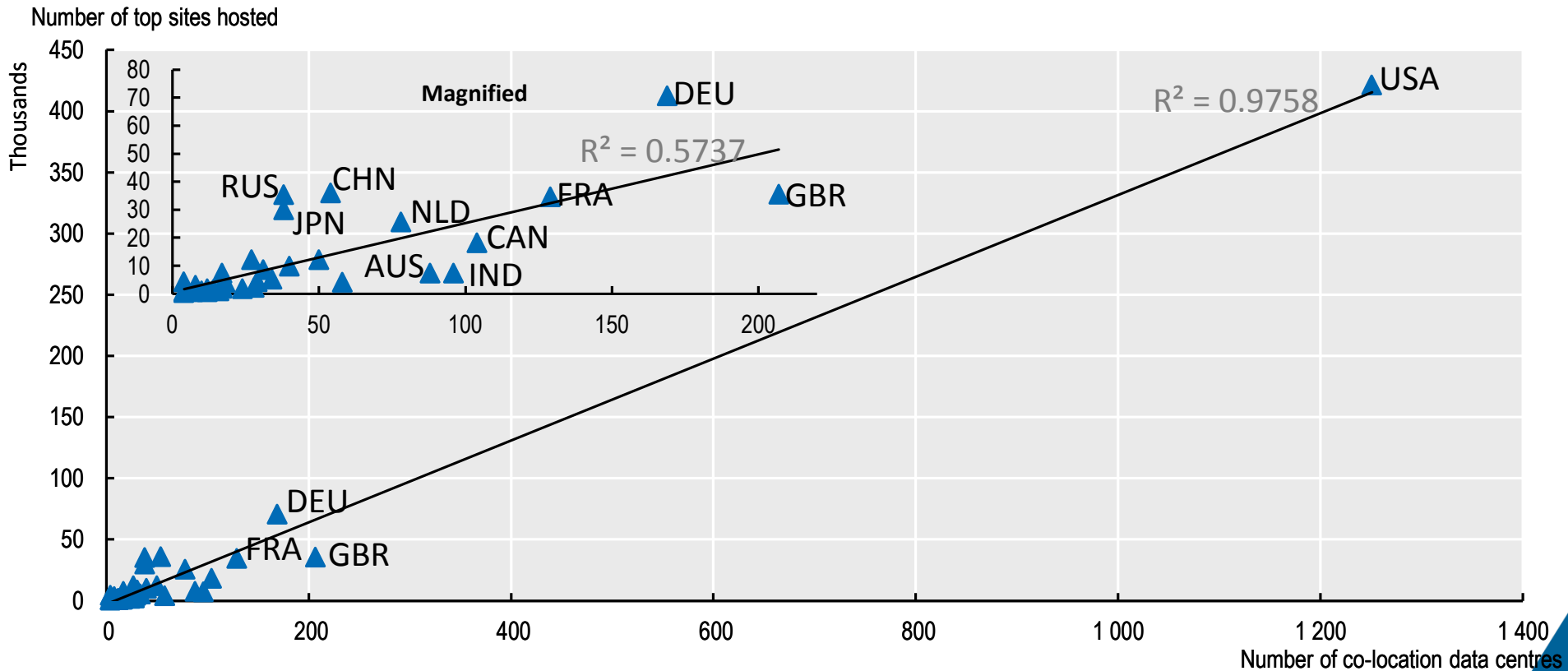


Source: OECD Science, Technology and Industry Scoreboard 2015 (forthcoming).



# The emerging global data ecosystem

Top locations by number of colocation data centres and top sites hosted

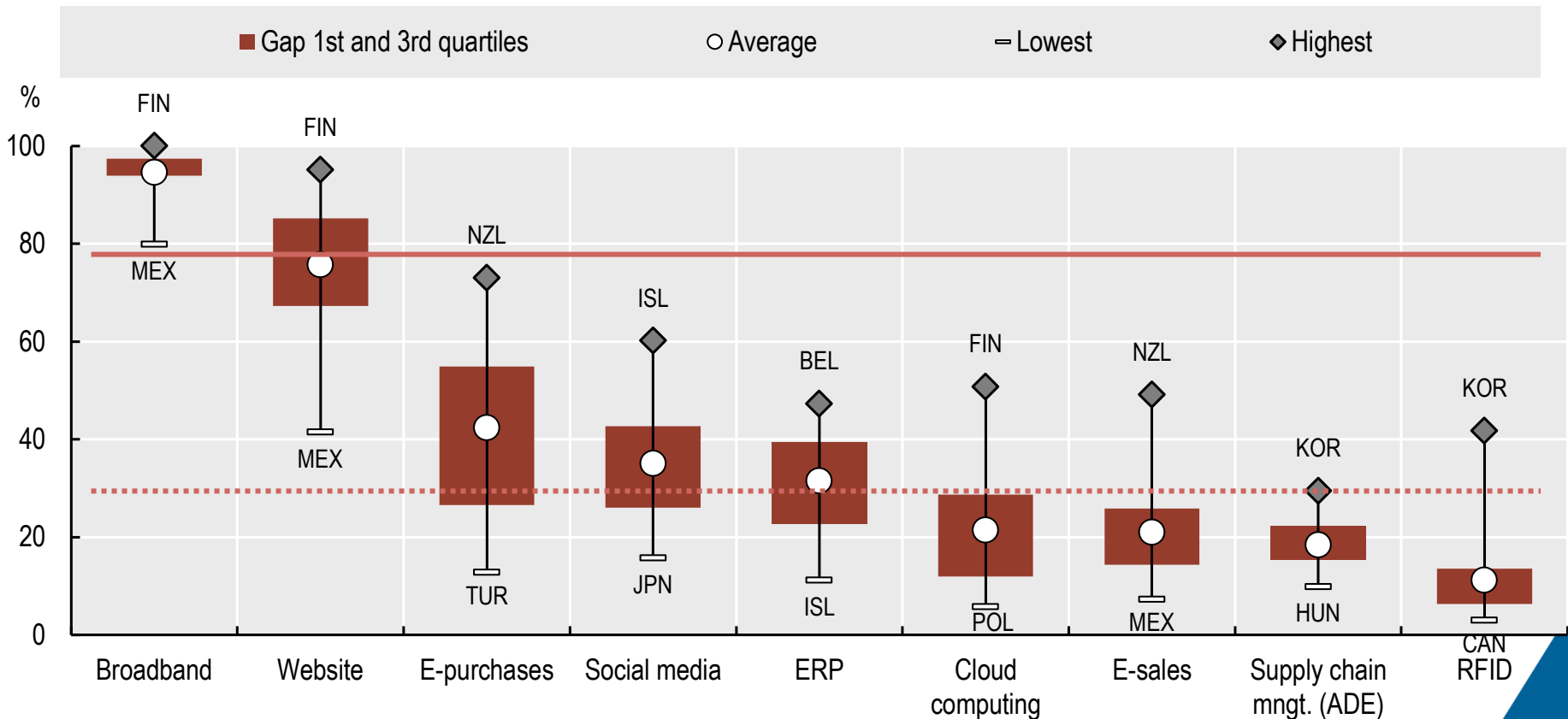


Source: OECD (2015), *Data-driven Innovation: Big Data for Growth and Well-Being*, OECD Publishing



# Encouraging adoption of DDI and related technologies in businesses ...

The diffusion of selected ICT tools and activities in enterprises, 2014  
Percentage of enterprises with ten or more persons employed



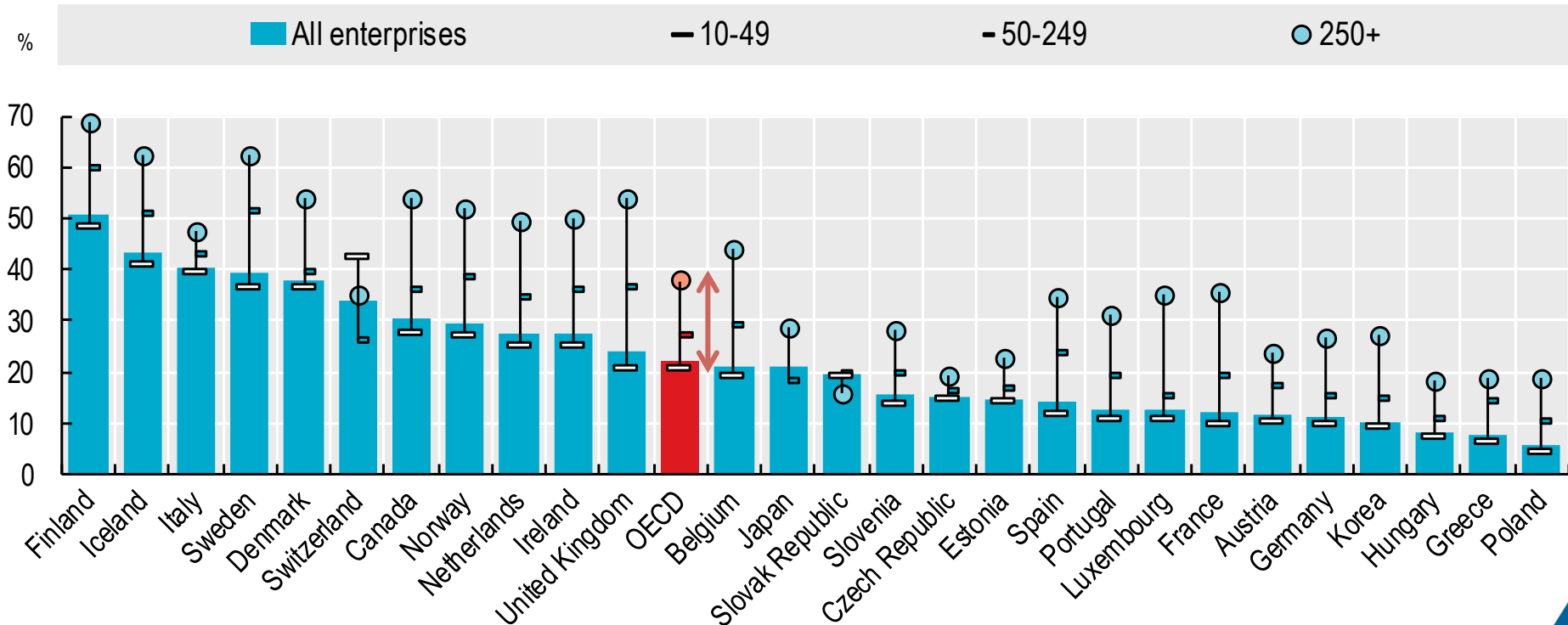
Source: Based on OECD Science, Technology and Industry Scoreboard 2015 (forthcoming), OECD, ICT Database; Eurostat, Information Society Statistics and national sources, July 2014.





# ... with a focus on small and medium enterprises

Use of cloud computing as a percentage of enterprises in each employment size class, 2014



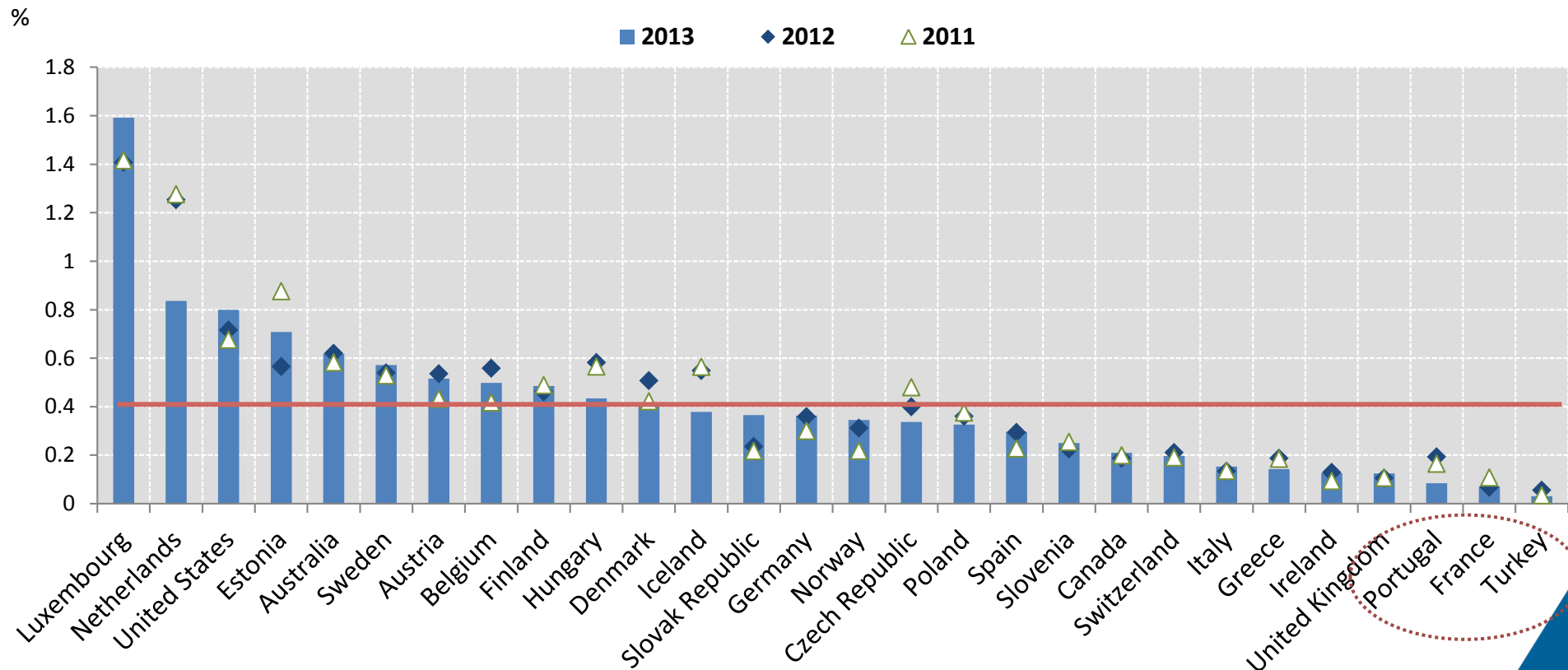
Source: OECD, ICT Database; Eurostat, Information Society Statistics and national sources, January 2015.

<http://dx.doi.org/10.1787/888933224863>



# The lack of data specialists is also a missed opportunity for job creation

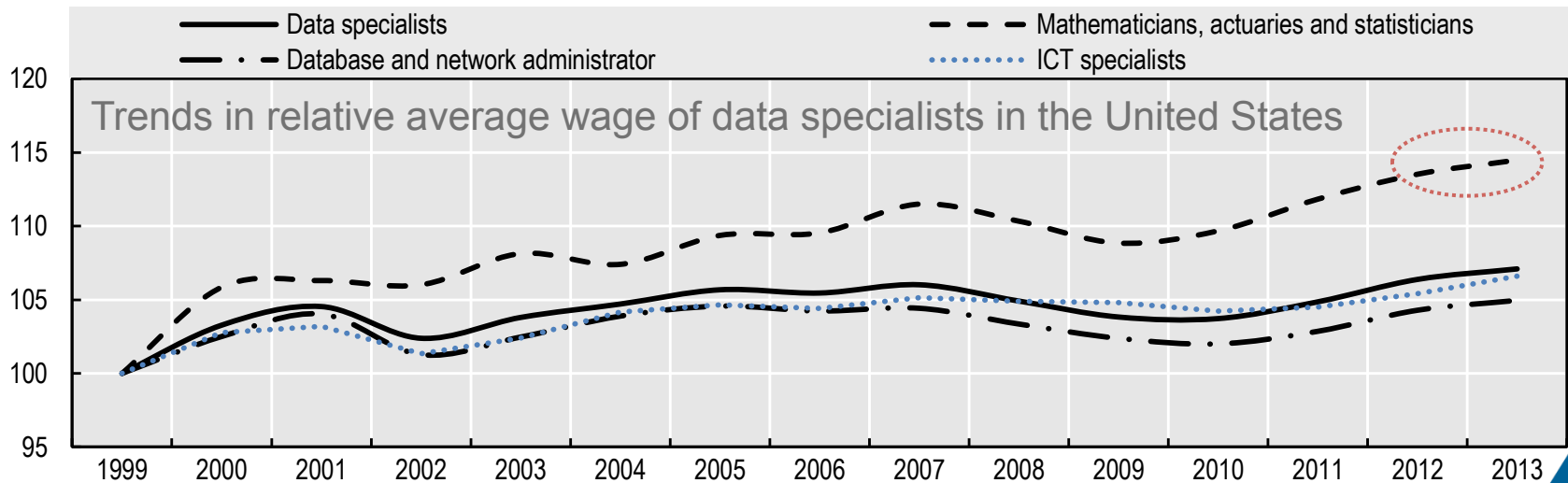
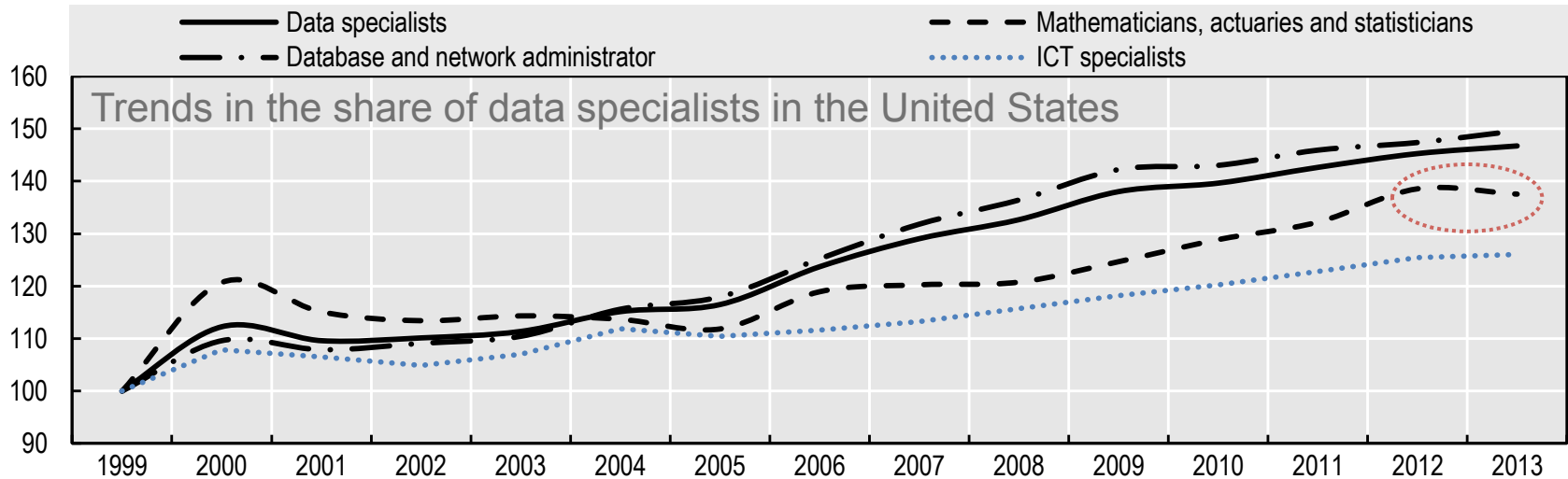
## Data specialists as a share of total employment in selected OECD countries



Source: OECD based on data from Eurostat, Statistics Canada, Australian Bureau of Statistics Labour Force Surveys and US Current Population Survey March Supplement, February 2015.



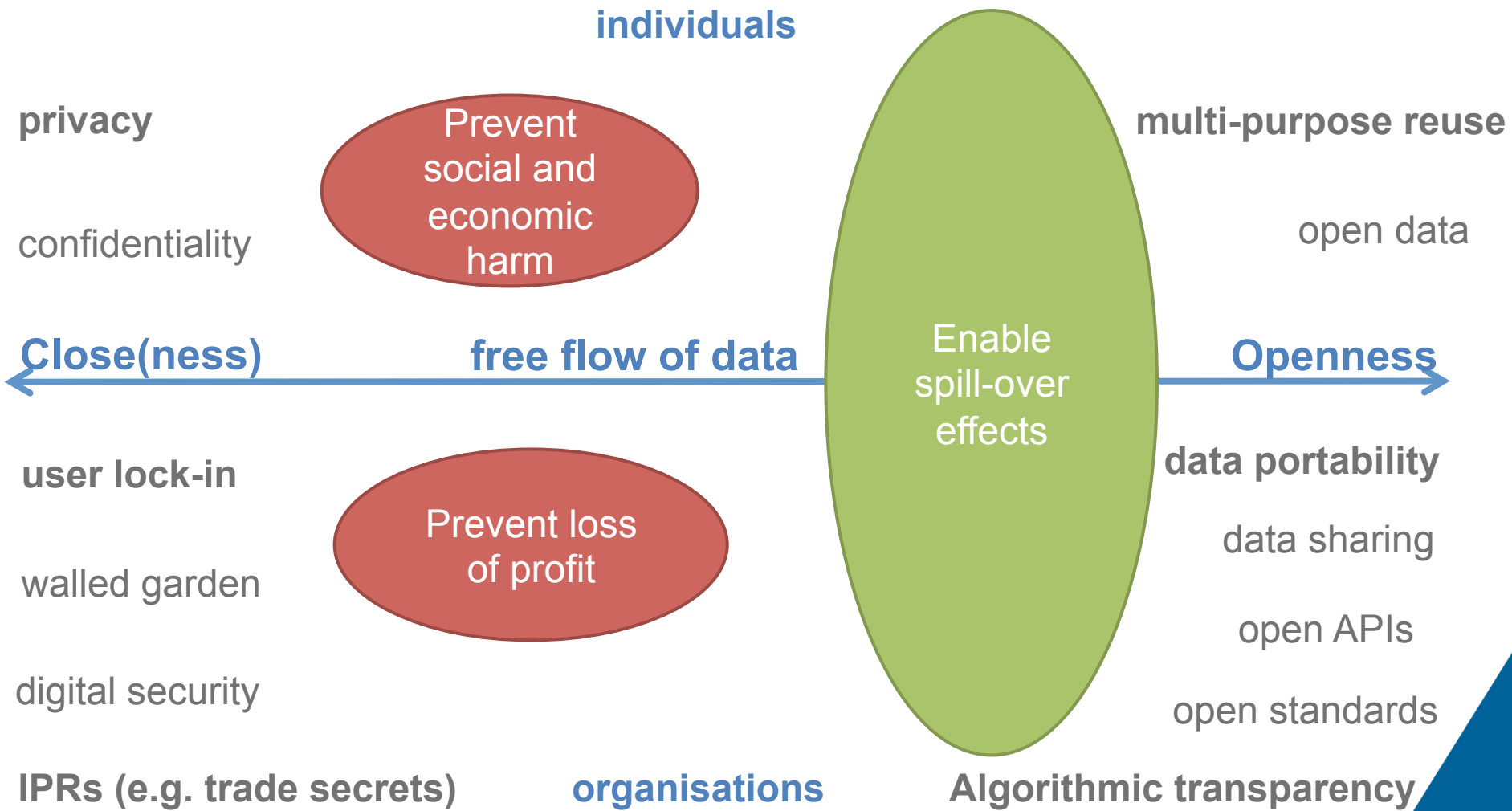
# Tackle skills shortages and mismatch



Source: Bureau of Labor Statistics, Occupational Employment Statistics (OES), November 2014.



# Striking the right balance between “openness” and “closeness”





# Main policy considerations

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1. Recognise that infrastructure in the digital economy includes not only broadband networks, but also data
2. Encourage investments in data, data sharing and reuse, and reduce barriers to data flows that could disrupt GVCs
3. Balance between the benefits of openness and legitimate concerns over privacy and intellectual property rights
4. Focus on SMEs which face severe barriers to the adoption of DDI-related technologies
5. Address shortages of data specialist skills, which point to missed opportunities for job creation
6. Anticipate and address the disruptive force of DDI that could lead to a new digital data divide
7. Take a whole-of-government strategic approach that leverages data as the “new R&D” in innovation systems



# OECD Horizontal Project on DDI



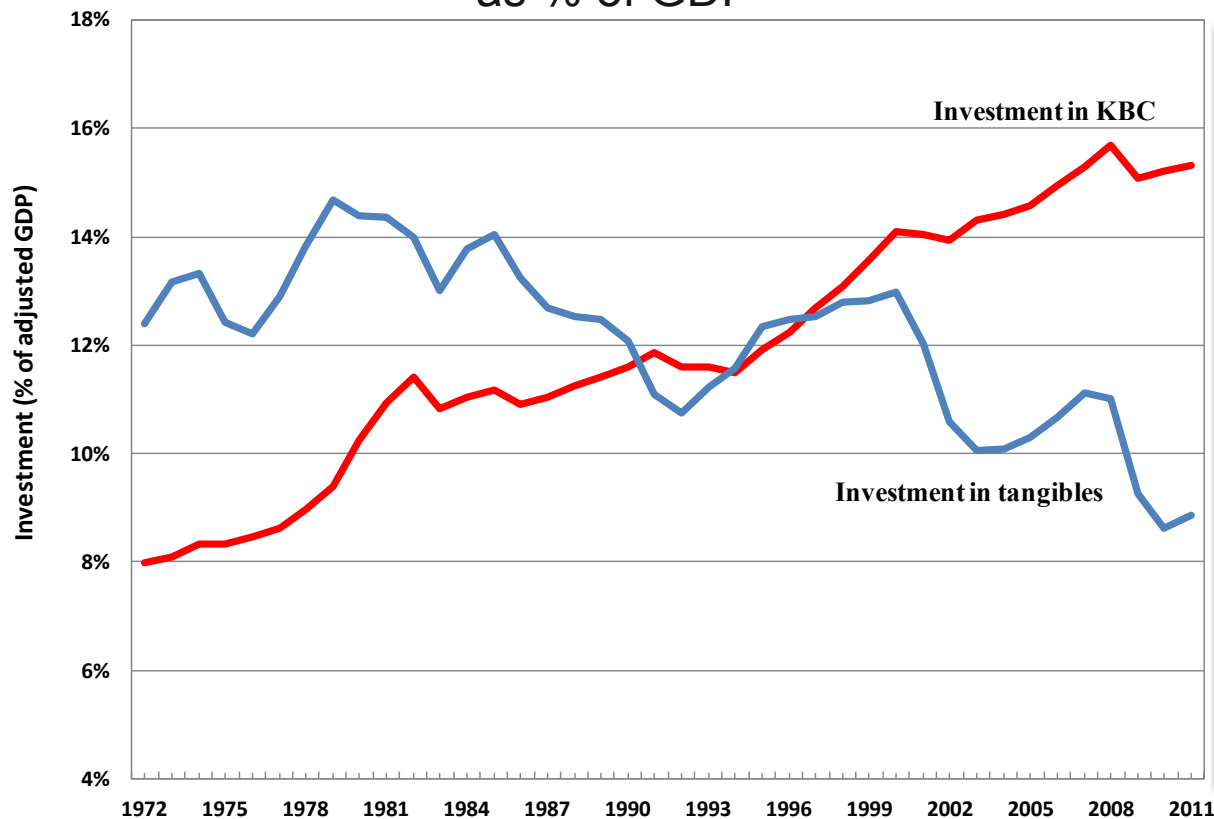
- **Ch.1** The Phenomenon of data-driven innovation
- **Ch.2** Mapping the global data ecosystem and its points of control
- **Ch.3** How data now drive innovation
- **Ch.4** Drawing value from data as an infrastructure
- **Ch.5** Building trust for data-driven innovation
- **Ch.6** Skills and employment for a data-driven economy
- **Ch.7** Promoting data-driven scientific research
- **Ch.8** The evolution of health care in a data-rich environment
- **Ch.9** Cities as hubs of data-driven innovation
- **Ch.10** Governments leading by example with public sector data

Find out more about our work at <http://oe.cd/bigdata>  
Contact: Christian.Reimsbach-Kounatze [aatt] oecd.org



# Investments in knowledge-based capital (KBC) is a source of growth ...

Business investment in intangible (knowledge-based) and tangible assets in the United States, as % of GDP

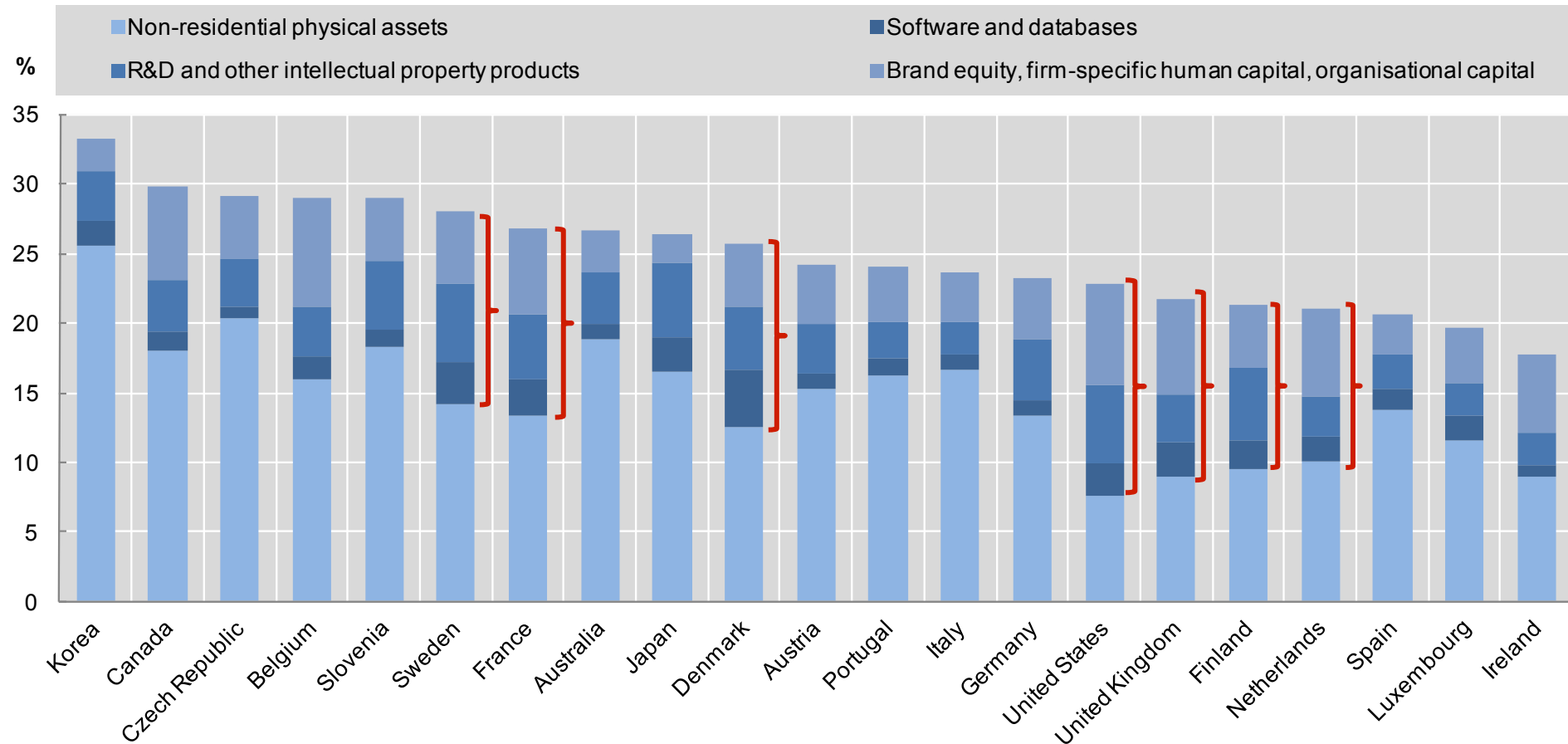


Source: Corrado, Hulten, and Sichel (2012)



# ... including investments in databases and software

Investment in physical and knowledge-based capital, 2010  
(As a percentage of value added of the business sector)



Source: OECD Science, Technology and Industry Scoreboard 2013.

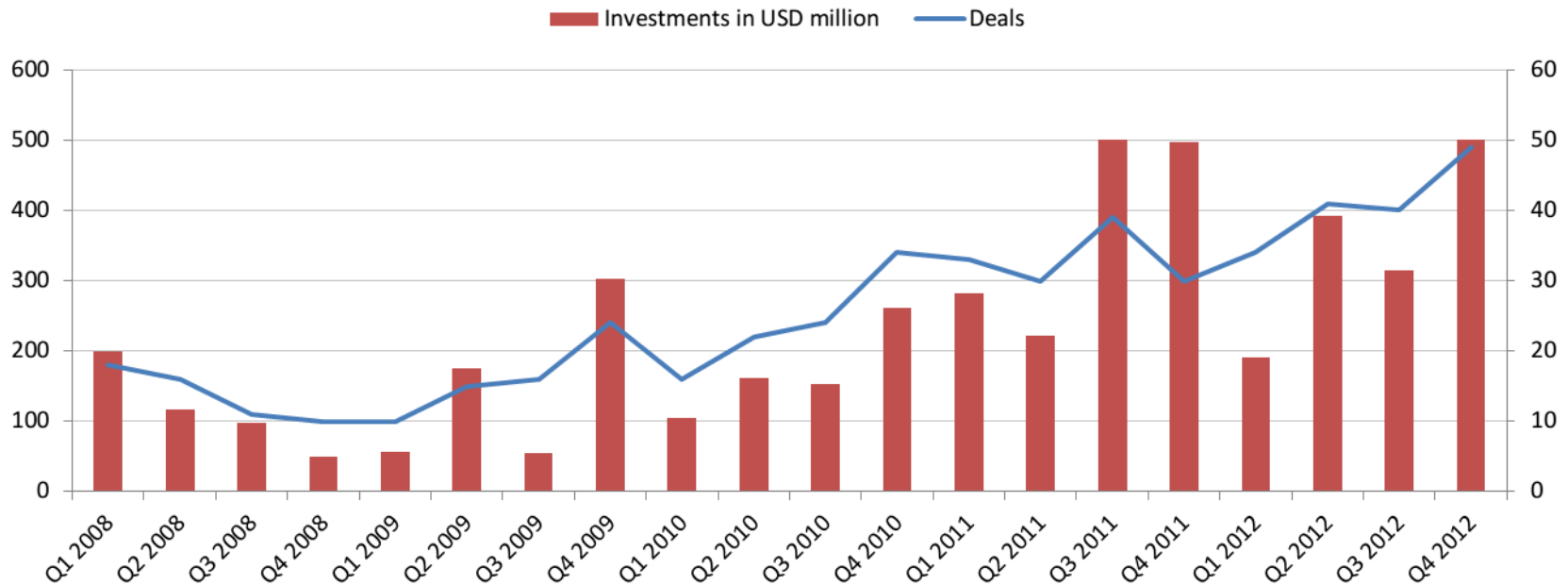
<http://dx.doi.org/10.1787/888932889820>





# ... and VC investments in big data

**Big data-related venture capital activities, Q1 2008 - Q4 2012**  
Volume of investments (left scale) and number of deals (right scale)

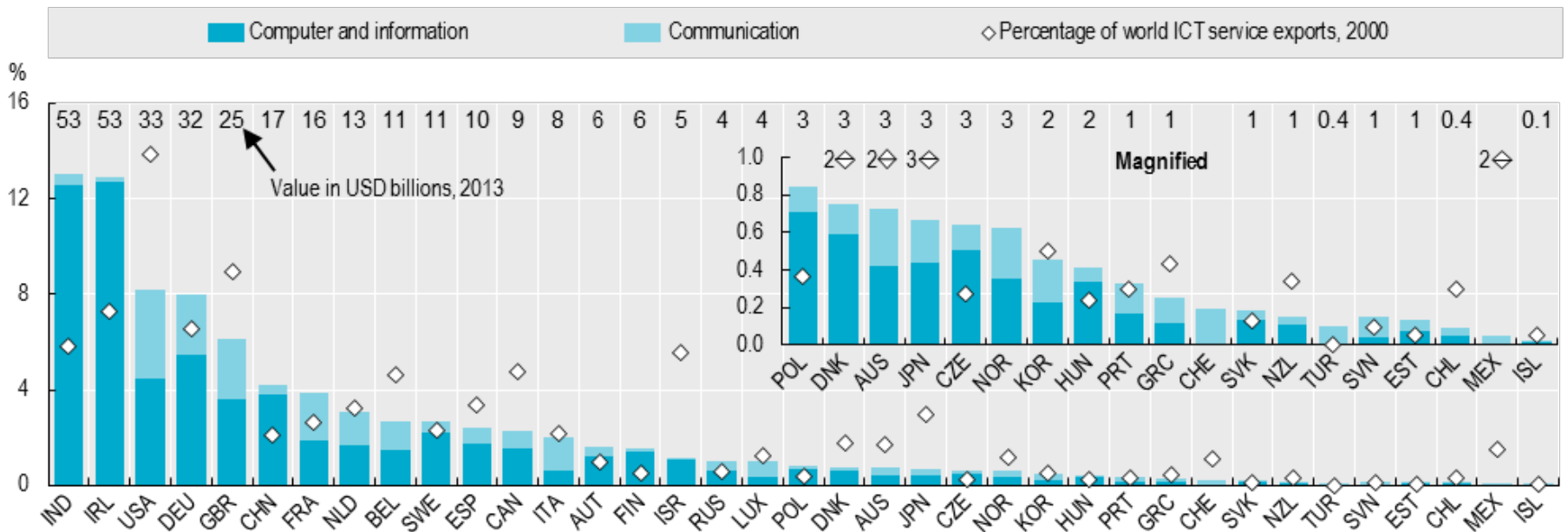


Source: OECD based on Orrick (2012)



# Data, digital trade and GVCs

OECD and major exporters of ICT services, 2000 and 2013

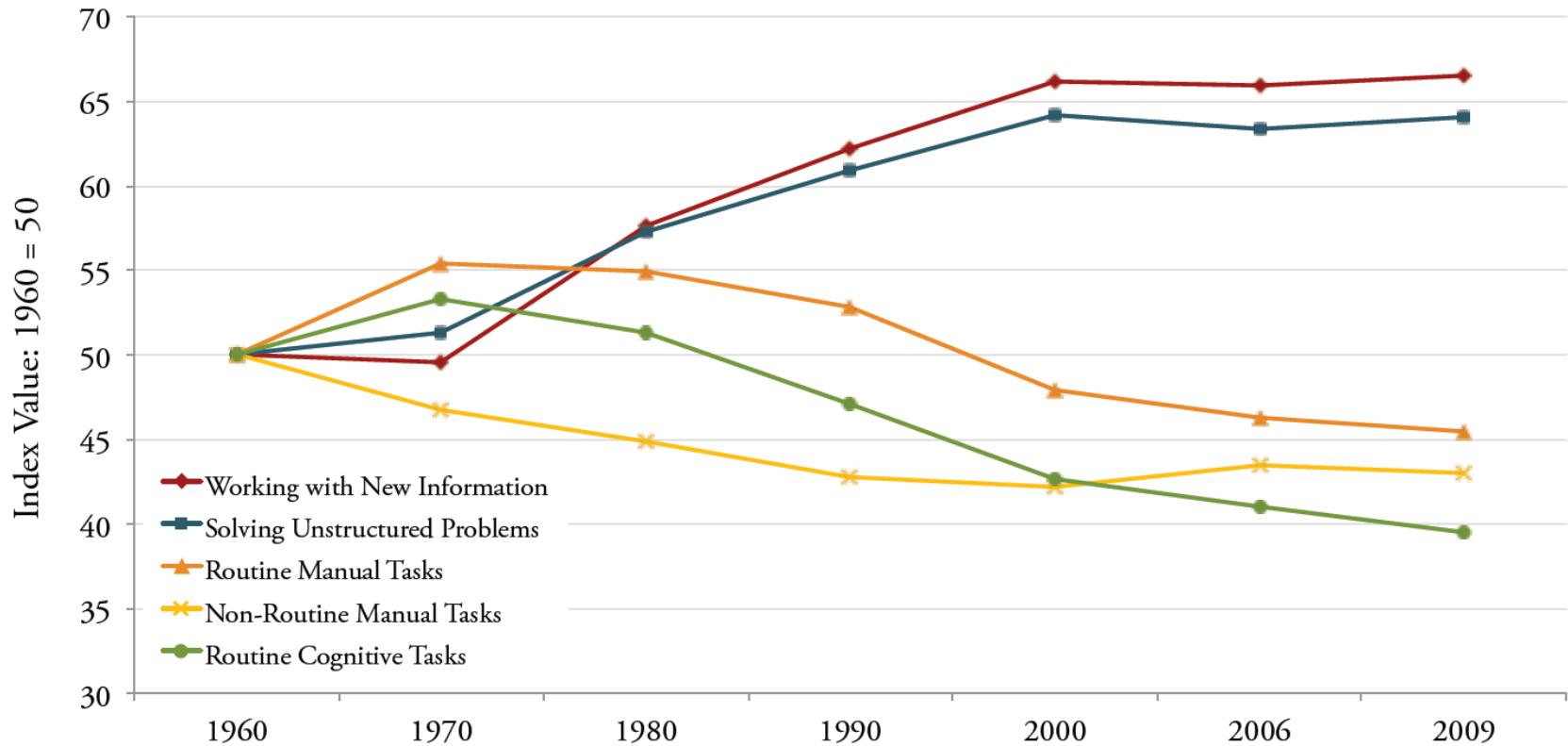


Source: OECD (2014e), Measuring the Digital Economy: A New Perspective, based on UNCTAD, UNCTADstat, June 2013.



# Labour in the 21<sup>st</sup> century will increasingly rely on data and analytics

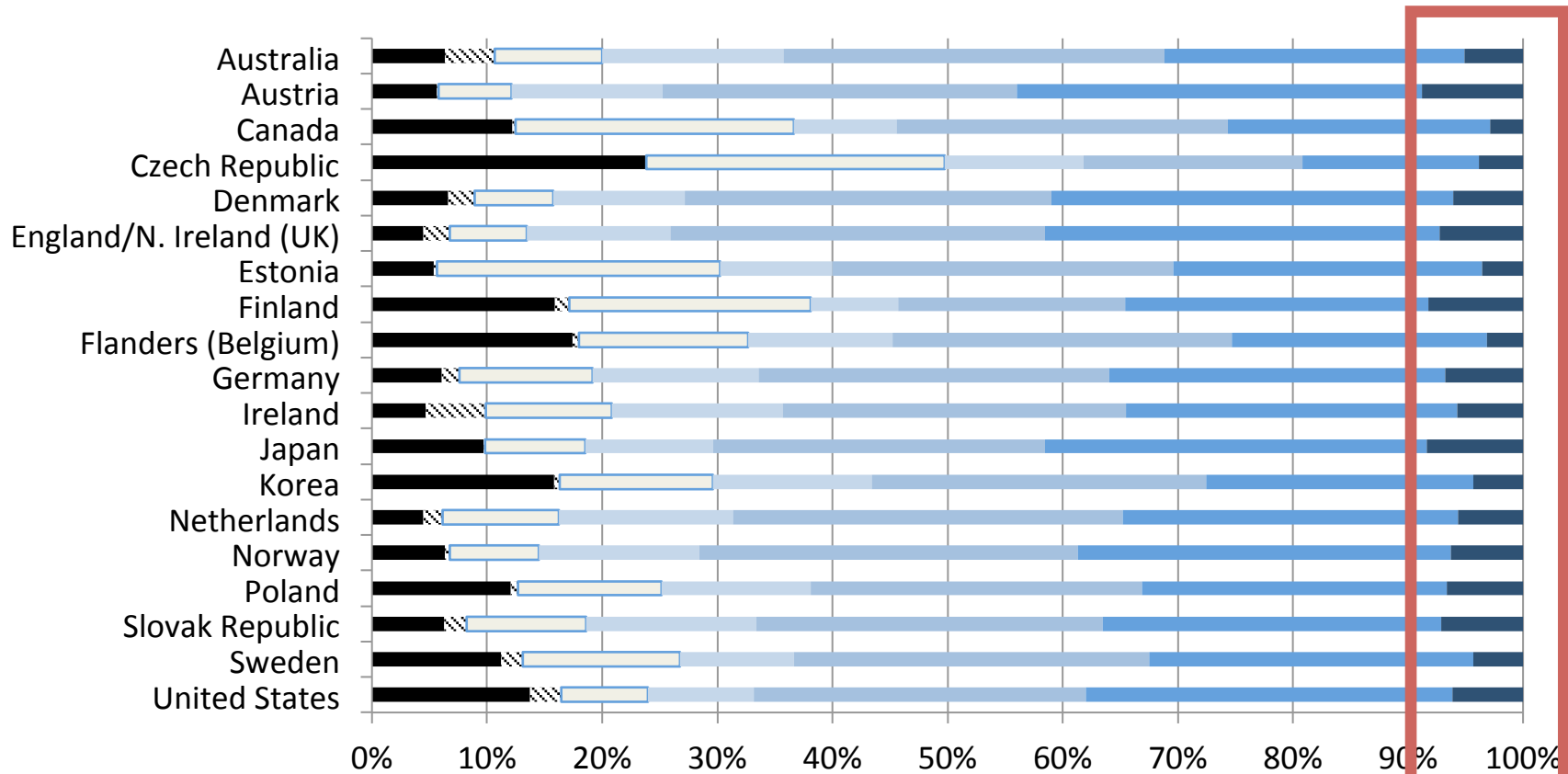
## Index of Changing Work Tasks in the U.S. Economy



Source: Levy and Murnane, 2013



# The large majority of the population still lack the most basic ICT skills



Top skills  
~ 6%

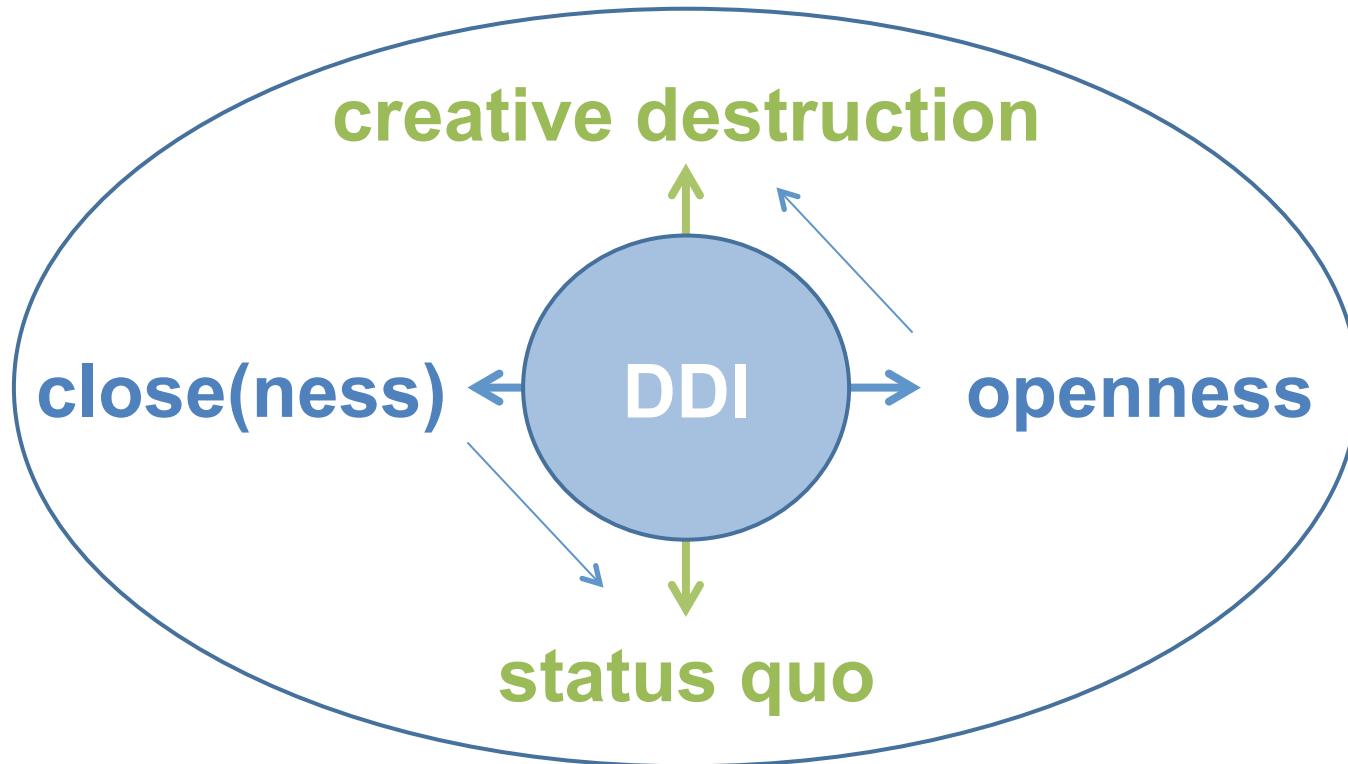
- Opted out of the computer based assessment
- Missing
- Failed ICT core or had no computer experience
- Below Level 1
- Level 1
- Level 2
- Level 3

Source: OECD PIAAC



# Ease two major tensions to unleash DDI

First tension: balance of interests



Second tension: structural change



# Second tension: creative destruction

